

Symbols used to identify each measure contributing to community outcomes

EB Education, Training and Business Opportunities SC Services that support Communities CH Culture and Heritage

| Council Initiatives  |                       | Measure   |  | EB |
|--|-----------------------|---|--|----|
| Workshopping with Māori land owners on matters of ownership, rates, road access, consents, funding access  |                       | Number of rateable occupations occurring on Māori Freehold Land Blocks<br><sup>1</sup> Increase in percentage of owners wishing to occupy or develop their blocks of land |  |    |
| Result 2009/10:<br>2%  | Target 2010/11:<br>49 | Result 2010/11:<br>93   | <b>Achieved - Comments:</b><br>This has been achieved by developing a relationship with the Māori Land Court Liaison Officers and our Debt Management Team to be able to identify Trust's, Administrators or Owners to Māori Freehold Land Blocks. This has meant that we are able to engage with any existing or new activities within the blocks and use our Māori Freehold Land policies effectively with manageable payment arrangements. The measure in 2009 was changed from percentage to a number for it to become more visible. |    |
| <b>In 2009/10 Council advised:</b><br>Rates & Debt Team actively working with Māori Freehold Land on collection and development with Māori Land Court and clients. |                       |   | <b>Challenges going forward:</b><br>Continuity of use of Māori freehold land policies. Current policies are being reviewed by working party should these policies vary or cease this may not enable the above measure.   |    |

| Council Initiatives   |                      | Measure  |   | SC CH |
|---|----------------------|--|---|-------|
| Facilitating one on one housing workshops on Papakainga land between Agencies and Māori   |                      | Increase in Papakainga and/or individual housing contracts |   |       |
| Result 2009/10:<br>2  | Target 2010/11:<br>2 | Result 2010/11:<br>3                                       | <b>Achieved - Comments:</b><br>Three resource consent applications received under the integrated development rule. (Takou Bay, Te Rarawa, Motuti)   |       |
| <b>In 2009/10 Council advised:</b><br>Achievement of this KPI is dependent on external factors to council such as capacity, demand and resourcing. However, it is anticipated that settlement of Treaty of Waitangi claims will lead to increased development of Māori land (including papakainga). |                      |  | <b>Challenges going forward:</b><br>Little use of integrated development rules of District Plan. Better liaison with Māori Land Court is being sought and achieved to advise them of process. |       |

| Council Initiatives   |                      | Measure  |  | EB |
|---|----------------------|--|--|----|
| Contributing to Māori workshops regarding business and educational opportunities  |                      | Increase in number of Māori development projects |  |    |
| Result 2009/10:<br>2  | Target 2010/11:<br>2 | Result 2010/11:<br>3                             | <b>Achieved - Comments:</b><br>Māori development projects have targeted strategic planning and capacity building opportunities at the marae level.                   |    |
| <b>In 2009/10 Council advised:</b><br>Continue to contribute to Māori development projects whether by active involvement or endorsement as appropriate. |                      |  | <b>Challenges going forward:</b><br>Limited resources coupled with an increased awareness of the benefits being derived at the hapu/marae level will be challenging. |    |

| Council Initiatives   |                      | Measure                                      |   | SC CH |
|---|----------------------|--|---|-------|
| Maintaining te reo and tikanga Māori programmes in Council  |                      | Increase in number of bi-cultural programmes |   |       |
| Result 2009/10:<br>3  | Target 2010/11:<br>3 | Result 2010/11:<br>0                         | <b>Not Achieved - Comments:</b><br>We ran two Treaty of Waitangi workshops in late 2009. One for staff and the other for elected members. In 2010 / 11 the previous year's training was still current, therefore a decision was taken not to repeat the course last year but move to a bi-annual basis. |       |
| <b>In 2009/10 Council advised:</b><br>Continue with this program and broaden the target audience. |                      |  | <b>Challenges going forward:</b><br>Programme is planned in 2011/12.  |       |

<sup>1</sup> Amended indicator to provide better indication of progress



Symbols used to identify each measure contributing to community outcomes

EB Education, Training and Business Opportunities    SC Services that support Communities    CH Culture and Heritage

| Council Initiatives   |                             | Measure  |   | EB CH |
|---|-----------------------------|--|---|-------|
| To enhance Māori engagement strategies and programmes   |                             | Increase in the number of new economic development projects with Iwi Māori |   |       |
| <b>Result 2009/10:</b><br>1   | <b>Target 2010/11:</b><br>3 | <b>Result 2010/11:</b><br>3  | <b>Achieved - Comments:</b><br>New economic development opportunities have developed from previous projects (e.g.) the opportunity to develop co-operatives to provide better rates of return from Māori land assets. |       |
| <b>In 2009/10 Council advised:</b><br>Need to maintain relationships to enable workshop opportunities with Iwi Māori. |                             |  | <b>Challenges going forward:</b><br>The priority of iwi/hapu is the progression of their respective treaty claims. As expected, maintaining a project based relationship is of a lesser priority.                     |       |

| Council Initiatives   |                             | Measure  |  | EB CH |
|---|-----------------------------|--|--|-------|
| To enhance Māori engagement strategies and programmes   |                             | Increase in the number of capacity building workshops to enable Māori participation to occur |  |       |
| <b>Result 2009/10:</b><br>2   | <b>Target 2010/11:</b><br>2 | <b>Result 2010/11:</b><br>2  | <b>Achieved - Comments:</b><br>Capacity building workshops have occurred around Māori representation and Iwi management plans  |       |
| <b>In 2009/10 Council advised:</b><br>Maintain status quo by liaising with Māori to identify where workshops need to be targeted to build capacity. |                             |  | <b>Challenges going forward:</b><br>Limited resources coupled with an increased awareness of the benefits being derived at the hapu/marae level will be challenging. |       |

